

Quincy Transmission Expansion Plan (QTEP)

February 17, 2026

Jason Stordahl, Project Management Supervisor

Leah Knopp, Senior Project Manager



Powering our way of life.

Agenda

- Executive Summary
- Core Team
- Financial Performance

Executive Summary

- **What this program does**
 - Expands transmission capacity and resiliency to support growth in the Quincy area
- **Why it matters**
 - Capacity: Increase available transmission from ~300 MW to ~650 MW
 - Reliability: Adds redundant transmission paths
 - Outages: Enables maintenance without extended customer outages
 - Rates: New transmission revenue helps keep core customers rates at or below cost

Team Overview

Project Team



Sponsorship

Jeff Grizzel, Executive Sponsor
Ron Alexander, Business Owner



Grant PUD Project Team

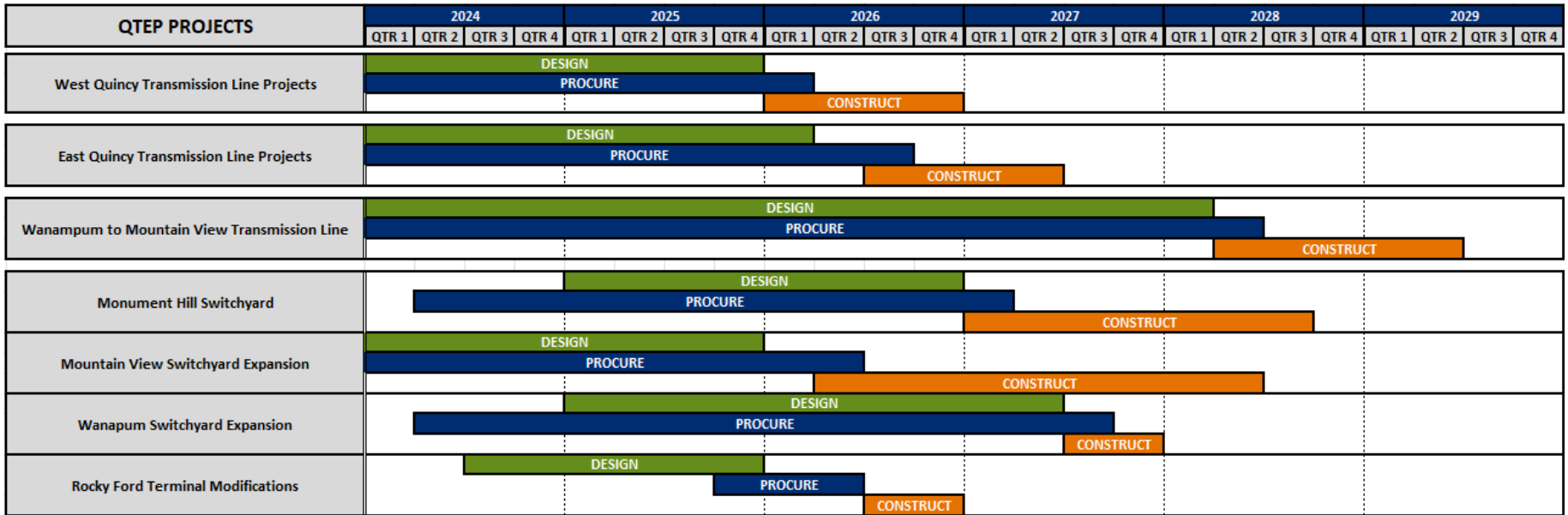
PMO
Engineering/Operations
Lands
Procurement
Cultural
Telecom & Fiber



Consultants

HDR Engineering
ECI
Stanley Consultants
SEL Electrical Consultants

Schedule Overview

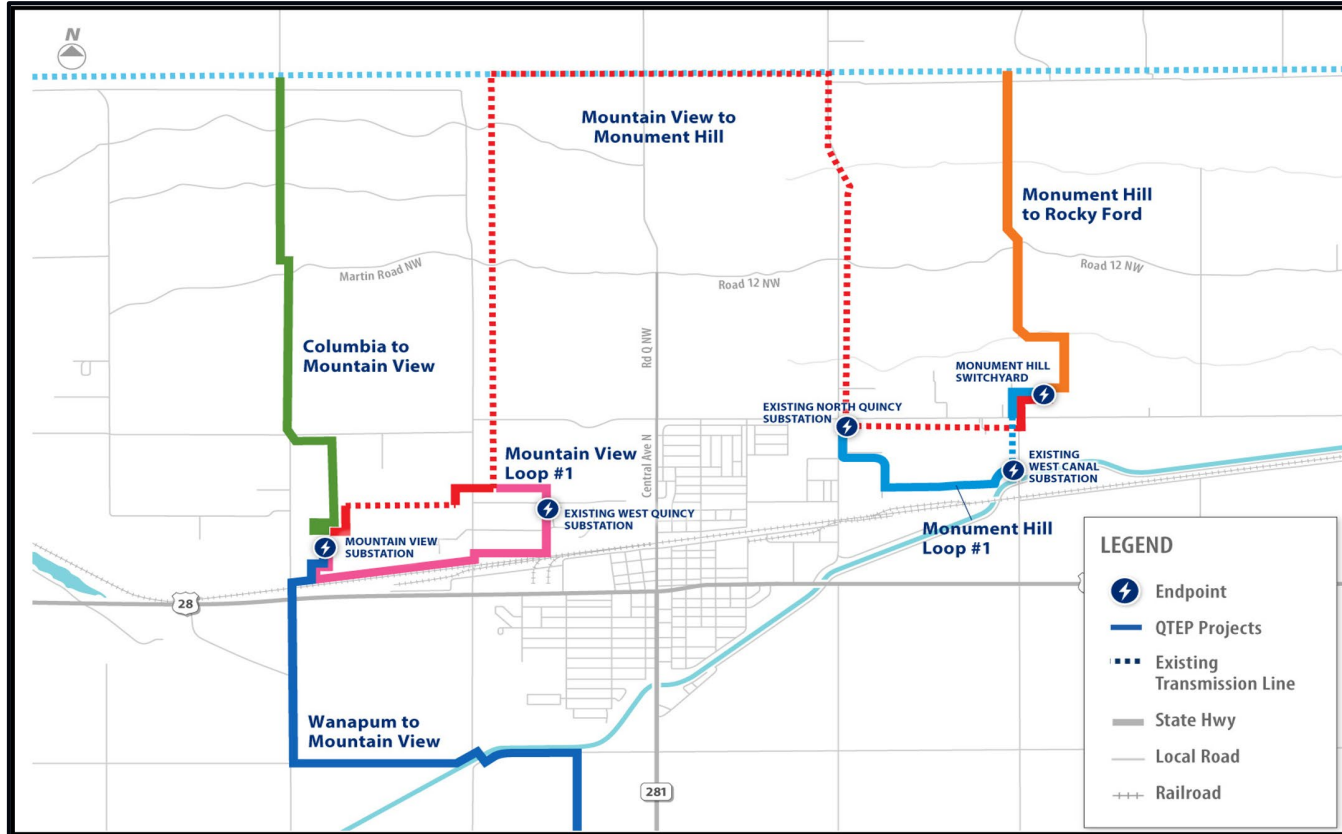


Financial Overview

QTEP Costs & Forecasts Overview

QTEP Annual Estimated Forecasts					Project Costs	
2026	2027	2028	2029	Total	Total Spend to Date through 1/31/26	Estimated Total Project Costs
\$ 77,659,221	\$ 93,365,209	\$ 39,150,156	\$ 10,595,471	\$ 220,770,057	\$ 39,279,675	\$ 260,049,732

Program Overview



QTEP Program Scope

Transmission Lines	Switchyards
Quincy West	Mountain View Expansion
Columbia –Mountain View	Monument Hill
Mountain View – Monument Hill West	Wanapum Expansion
Mountain View Loop #1	Rocky Ford Terminal Modifications
Quincy East	
Mountain View – Monument Hill (East	
Monument Hill Loop #1	
Monument Hill – Rocky Ford	
Wanapum – Mountain View	

Wanapum to Mountain View Transmission Line



- This line is a critical backbone segment of QTEP.
- Design and procurement are actively advancing.
- Environmental and regulatory approvals are a key near-term milestone

Mountain View Switchyard Expansion



- This project enables QTEP capacity and reliability gains
- The project is moving into a critical contracting phase

Commission Support: Key Asks

- Resources
- Forecasted funding
- Upcoming contracts
 - April – Mountain View Switchyard Expansion
 - May – East Quincy Transmission Lines – Labor Bid

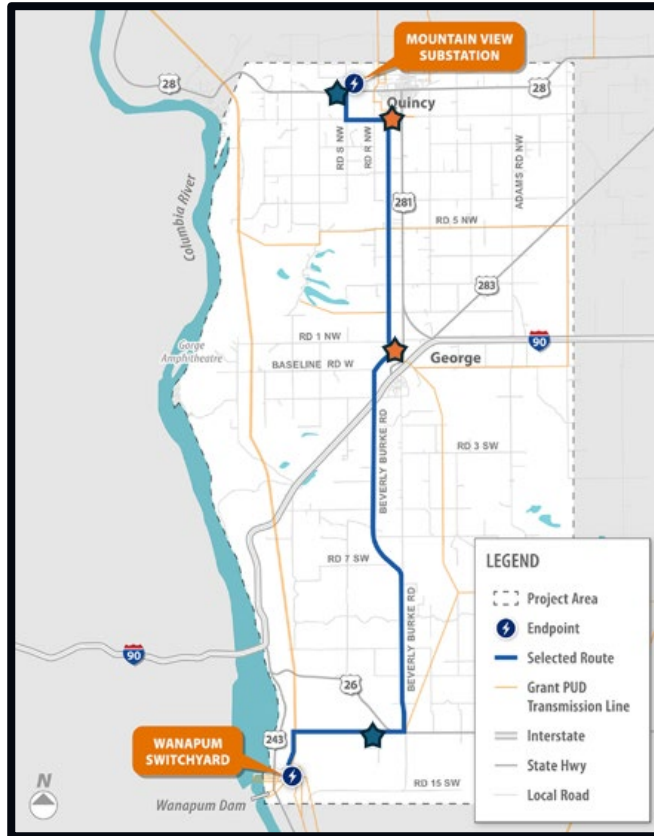
Questions?



Appendix

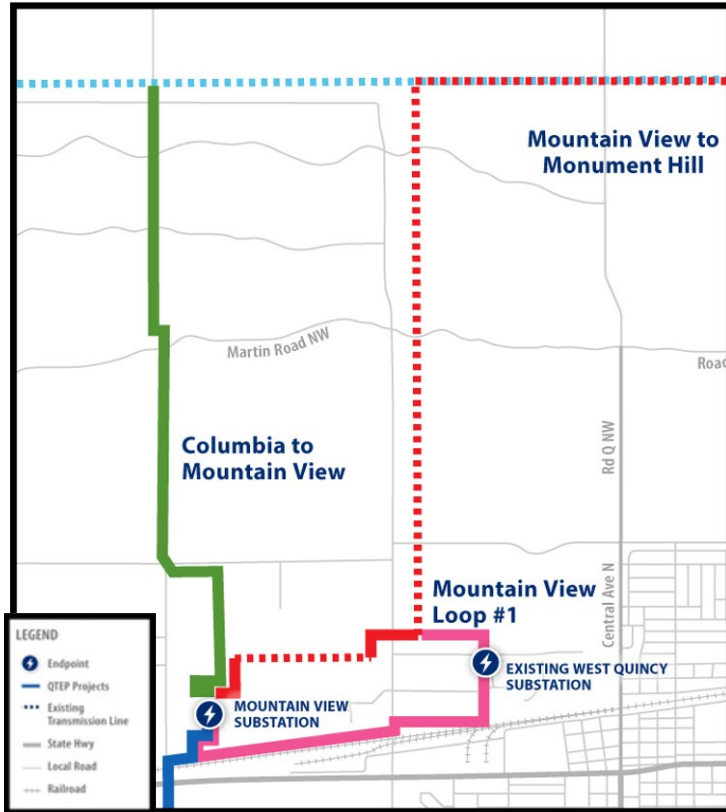


Wanapum to Mountain View Transmission Line



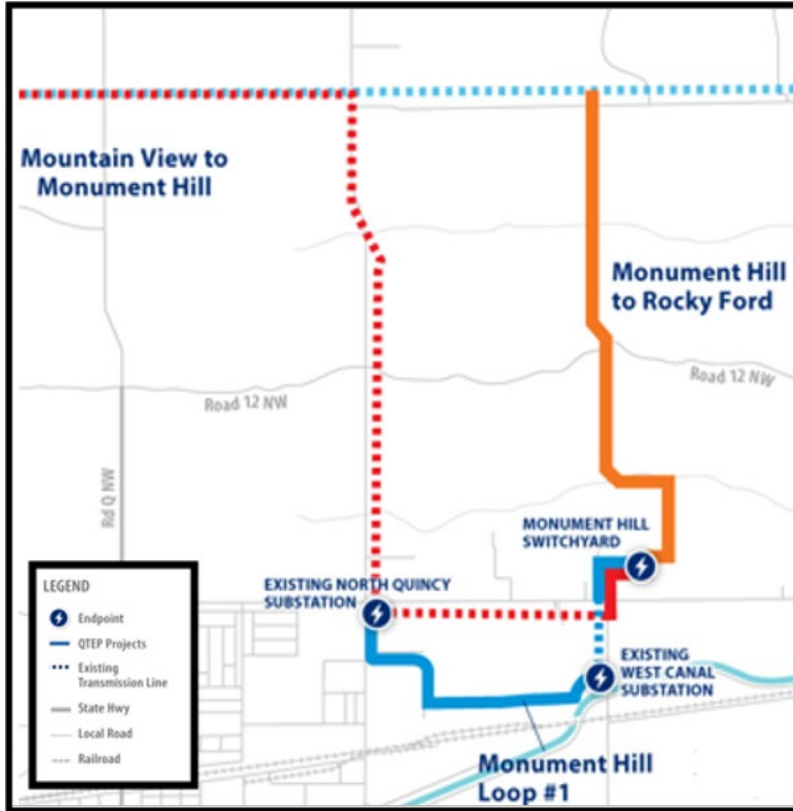
- 60% Transmission Design complete by 08/26
- Initiating procurement process for materials kick off 08/26.
- Pole count: 566
- NEPA/SEPA/Section 106/SF-199
 - Targeting a final APE 02/26

West Quincy Transmission Lines



- Design complete
- All materials received or ordered
- All easements executed
- Labor Contract awarded to International Line Builders
- Notice to proceed by 03/26
- Construction complete by 11/26
- Pole Count: 62

East Quincy Transmission Lines



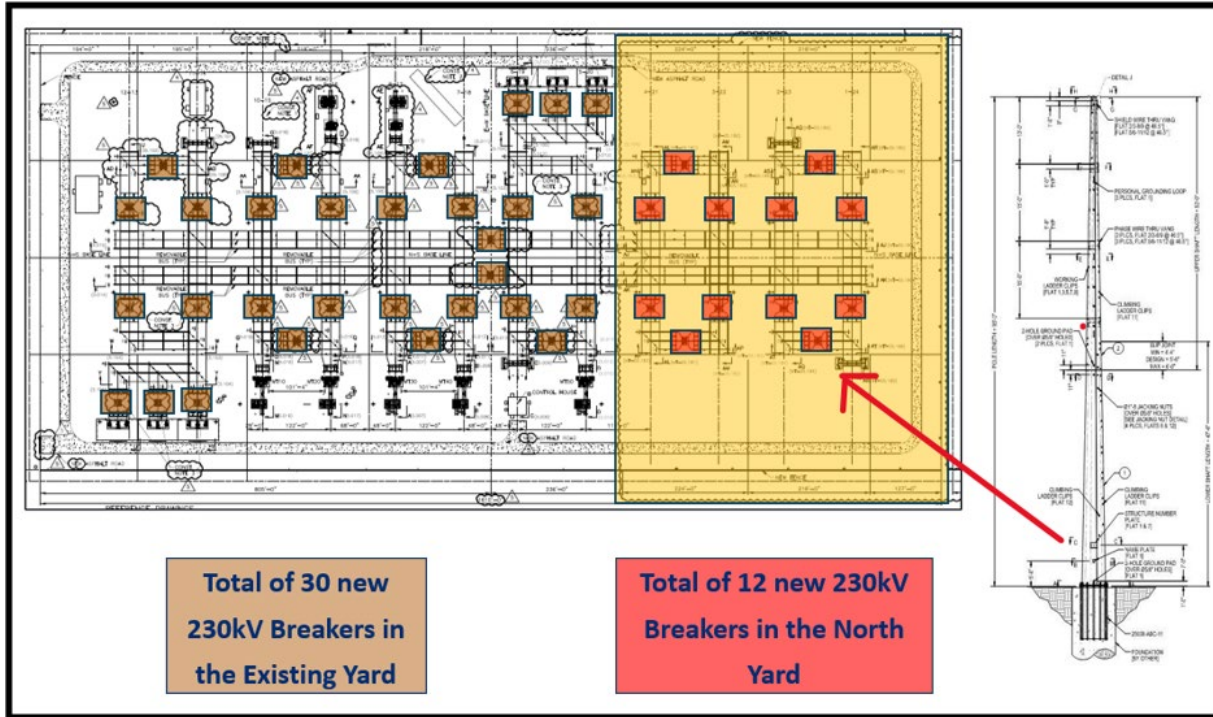
- Design complete by 02/26
- All materials received or ordered
- All easements executed
- Labor Bid Opening by 05/26
- Notice to proceed by 07/26
- Construction complete by 03/27
- Pole Count: 69

Mountain View Switchyard Expansion



- Labor bid reposted on 01/26
- Bid opening by 03/26
- Present to Commission by 04/26
- Commission Award by 04/26
- Notice to Proceed by 05/26
- Construction complete by 11/27
- Testing & Commissioning complete by 05/28

Mountain View Switchyard Expansion

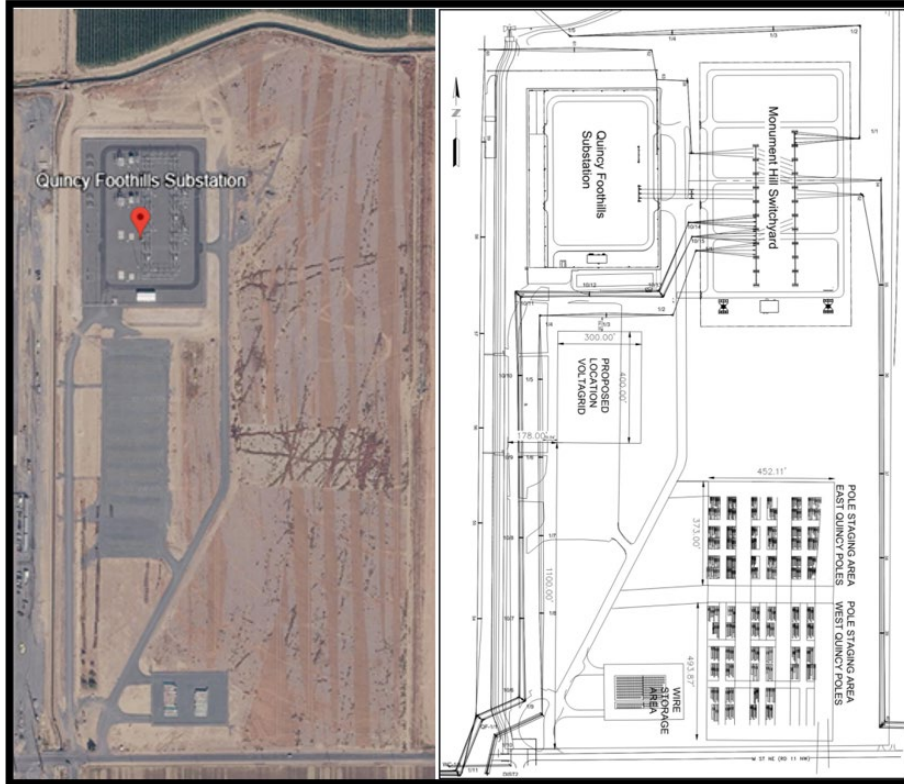


Total of 30 new
230kV Breakers in
the Existing Yard

Total of 12 new 230kV
Breakers in the North
Yard

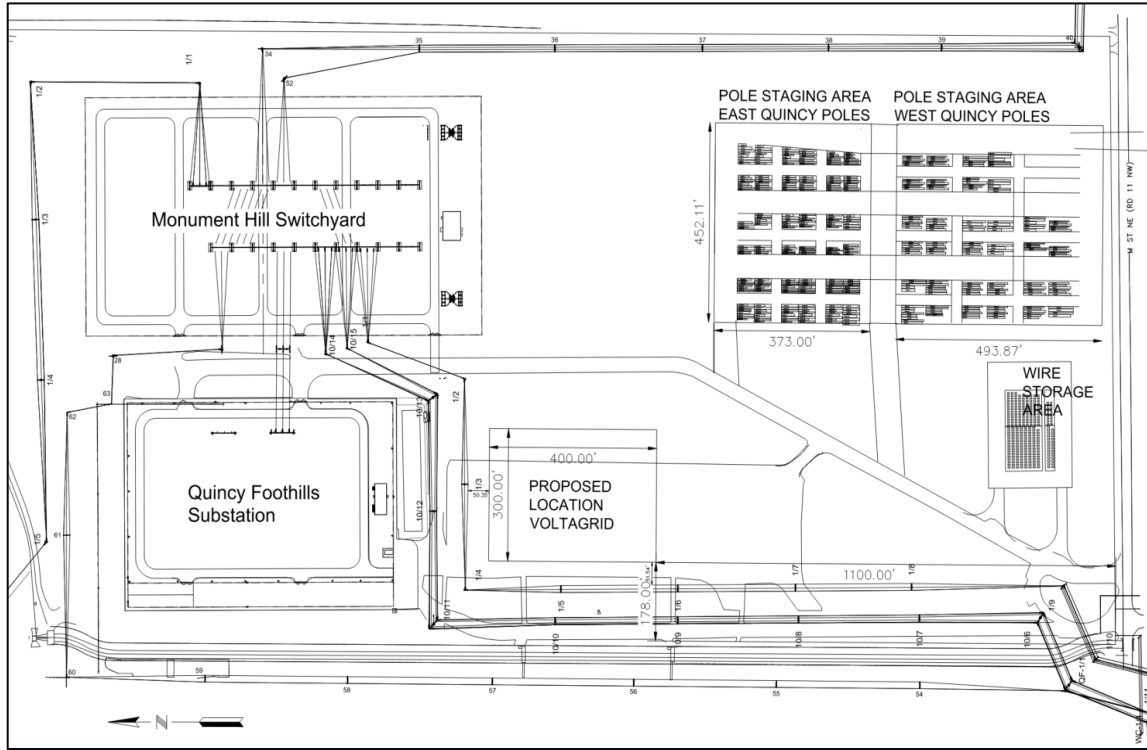
- Added Scope:
 - Two-piece tubular steel pole
 - Total height 95'

Monument Hill Switchyard



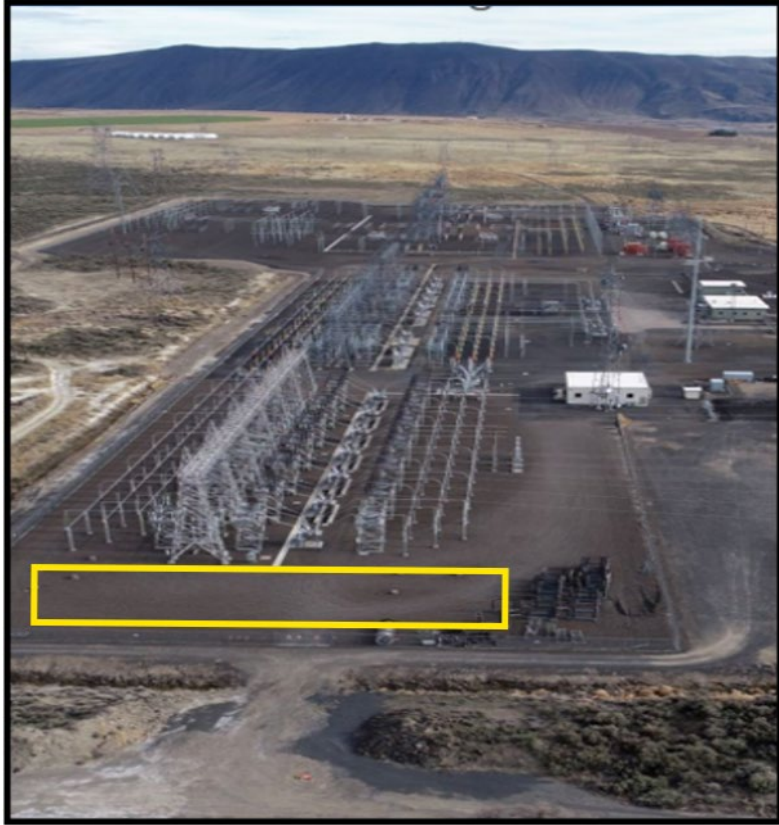
- 90% Civil Design complete by 04/26
- 90% Electrical Design complete by 06/26
- Reviewing and Initiating Material Procurement
- Construction complete by 3/28
- Testing & Commissioning complete by 07/28

Monument Hill Property – Multi Use



- Quincy Foothills Substation
- Monument Hill Switchyard
- Voltgrid – Leased Location
- QTEP Material Storage
 - All Transmission Project Wire
 - Transmission Steel Structures
- Transmission Lines – QTEP & Future

Wanapum Switchyard Expansion



- 60% Civil Design complete by 03/26
- 60% Electrical Design complete by 07/26
- Reviewing and Initiating Material Procurement
- Schedule is driven by breaker delivery by 09/27
- Construction complete by 12/27
- Testing & Commissioning complete by 04/28

Rocky Ford Terminal Modifications



- Sequencing and coordination with agencies and other District projects
- Relay upgrades in the control house (Painted Hills)
- Breaking Up the Columbia-Rocky Ford-Larson 230kV Terminal Line Upgrades and Outage (QTEP)

Large Power Queue Management & Growth Reservation Updates

February 17, 2026

Andy Wendell, Vice President of Customer Experience
Vanessa Villela, Senior Manager of Large Power Solutions
Andrew Grassell, Senior Manager of Product Development



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Agenda

- Executive Summary
- Large Power Queue Management Updates
- Growth Reservation Updates
- Commission Key Asks

Executive Summary

- ***Reduced speculation in the queue*** by increasing application fees, prompting customers to right-size their requests
- Now entering the ***Queue Reconciliation phase*** to determine what demand can be served with existing capacity and QT* capacity
- Identify geographic capacity shortfalls ***enabling long-term transmission planning*** beyond QT*
- Developing a **Growth Reservation Product** to provide customers ***certainty on capacity allocations*** through ***take or pay model***.

Large Power Queue Management Updates



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Large Power Queue Management Purpose

Purpose & Principles



Stronger
upfront
financial
commitment



Reduce
speculative
demand in the
queue



Right-sized,
right-location
infrastructure
investments



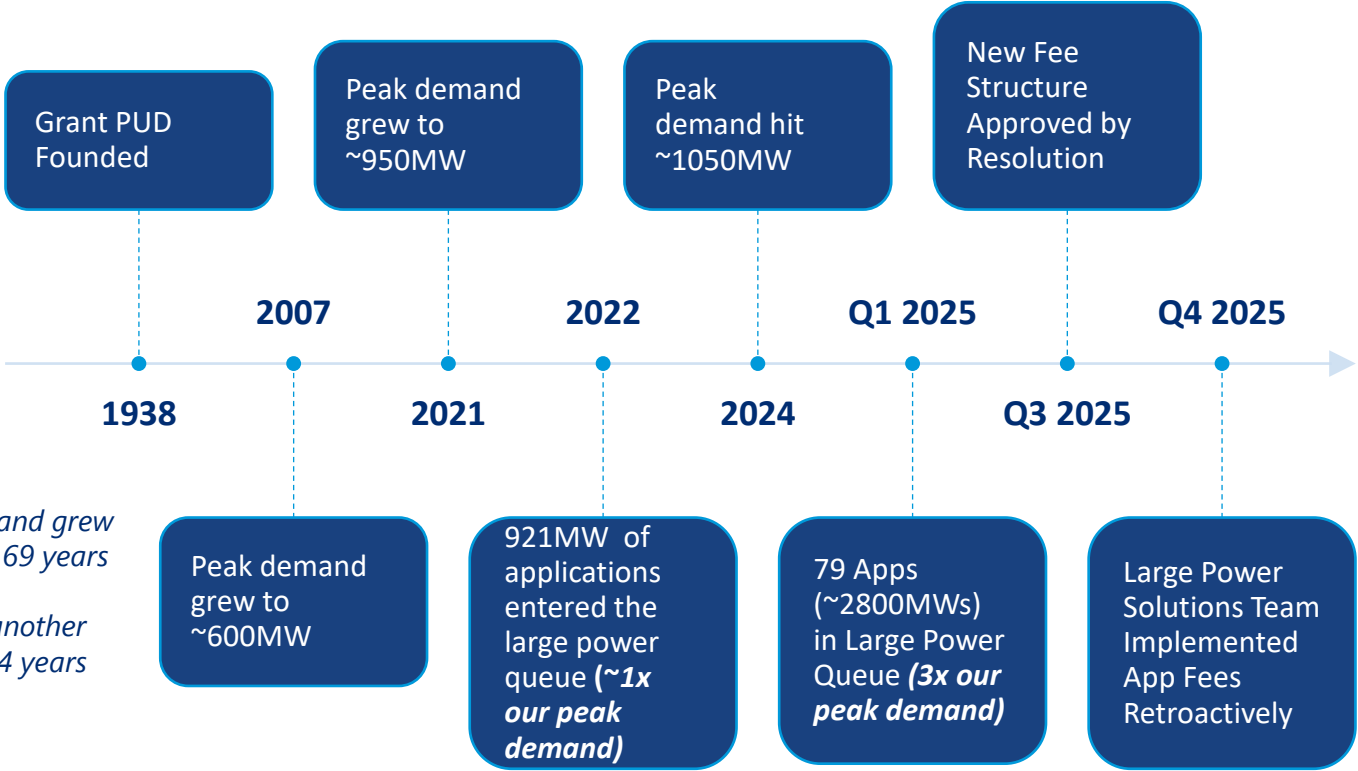
Enable critical
planning
efforts to
meet demand



Protect
customers
from cost-
shifting

Queue Management supports the overarching Grant PUD Growth Management Strategy

Queue Management Background



County peak demand grew to 600 MW over ~69 years (1938–2007) but then surged another 350 MW in only 14 years (2007–2021).

Queue Cleansing Success

RESULTS *As of Feb 10, 2026*



Queue Size

692 MW

nearly our entire annual system demand (~750+ MW built over 90 years)

Market Interest

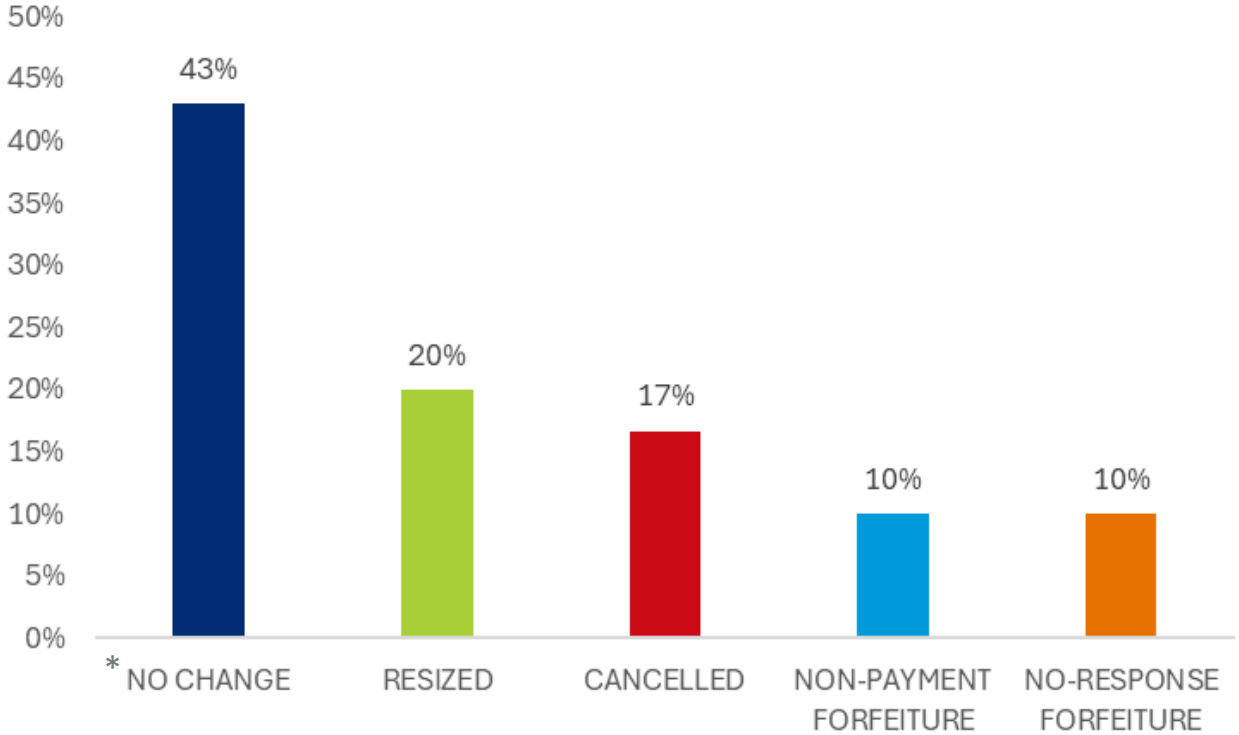


Ongoing large-load inquiries continue to indicate strong demand in our service area.

Queue Cleansing Success Cont.

METRIC	BEFORE CLEANSING	AFTER CLEANSING
Total Queue MW	2,191 MW	692 MW (↓68%)
Upfront Financial Commitments	<\$52,000 flat fee entry	\$2.5K-\$60K/MW
Realism of Requests	Low Certainty	Greater Certainty
Comparable to 2025 Avg Demand (~740 aMW)	~3x higher	Nearly 1x

Queue Cleansing - Customer Elections



* NO CHANGE

RESIZED

CANCELLED

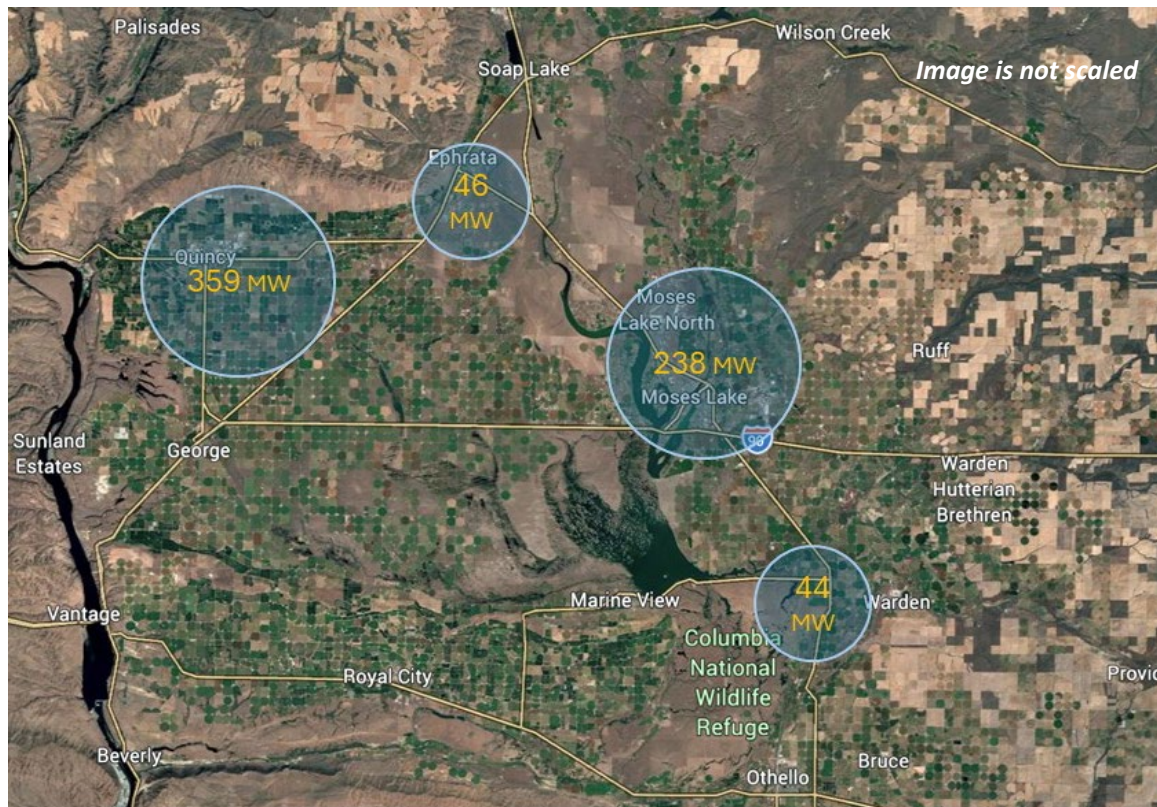
NON-PAYMENT FORFEITURE

NO-RESPONSE FORFEITURE

**23% of no-change customers were small loads <3MW*



Queue Results including Facility Agreements*



City	MW (excluding Facility Agreements)
Quincy	259 MW
Ephrata	46 MW
Moses Lake	192 MW
Warden	44 MW

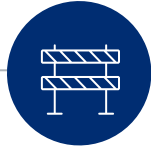
Queue Management Benefits



Reduce administrative burden associated to speculative apps



Reduce delays caused by speculative apps



Reduce risk of stranded assets



Reduce risk of underutilized assets



Increase queue throughput by decongesting the queue

Queue Management Next Steps

CURRENT PHASE



Queue Cleansing Phase

Q4 2025 - Q1 2026

- **Implementation** of new fee structure
- **Applicant communications** sent out
- **Customer elections**
- **Recalculate & bill application fees** retroactively to each account
- **Update apps** based on customer elections



Queue Reconciliation Phase

Q2 2026 – Q3 2026

- Establish **post-QTEP load limits**
- Assess **QTEP capacity**
- Identify transmission studies
- Compare **available capacity vs. demand** by geographic area
- Provide **status updates** to customers
- Execute internal and external **communication plans**



Capacity Planning Phase

Q4 2026+

- Map **geographic load** by transmission line
- Compile **status of remaining applicants**
- Coordinate with Transmission System Planning on **expansion needs beyond QTEP**
- Continue engineering work and **construction slotting**

Growth Reservation Updates

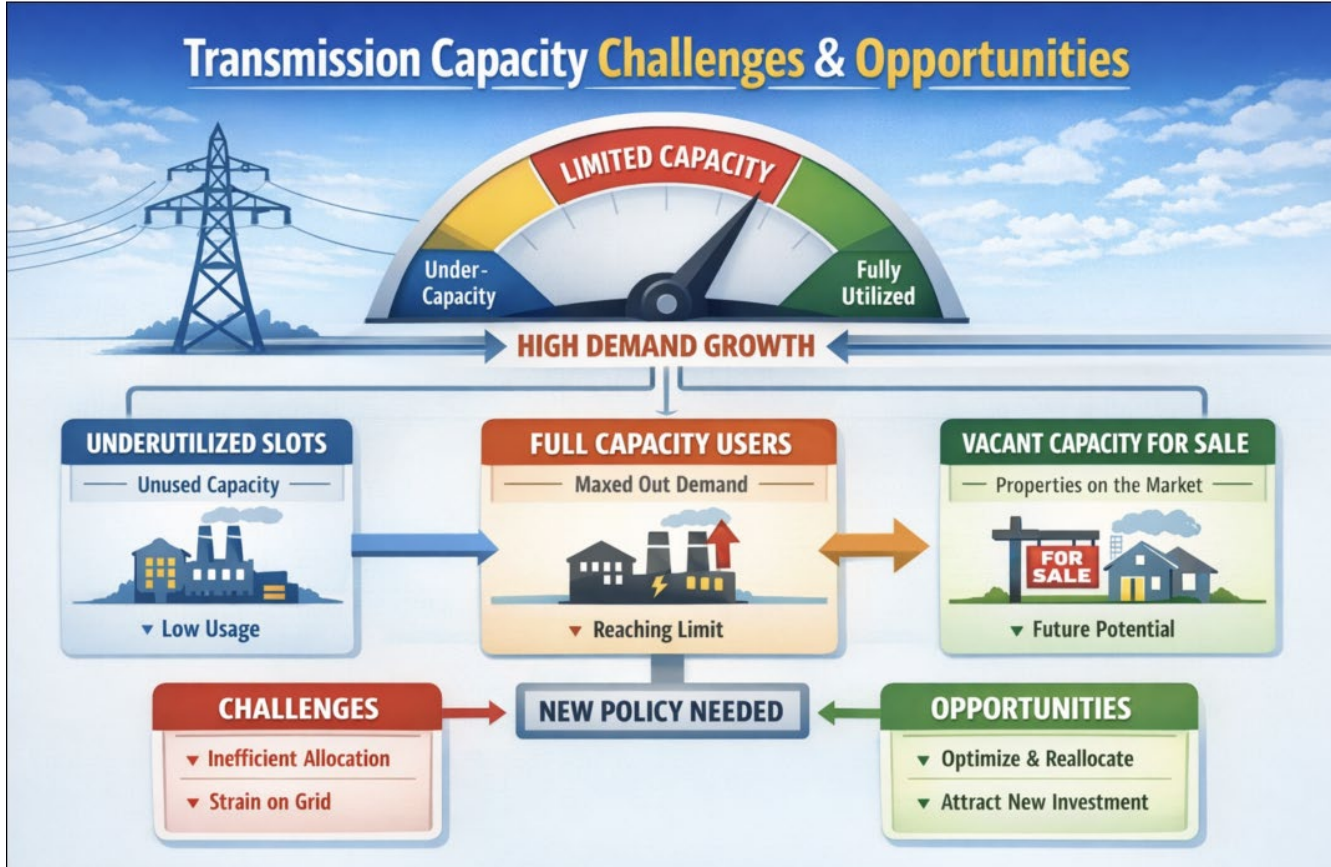


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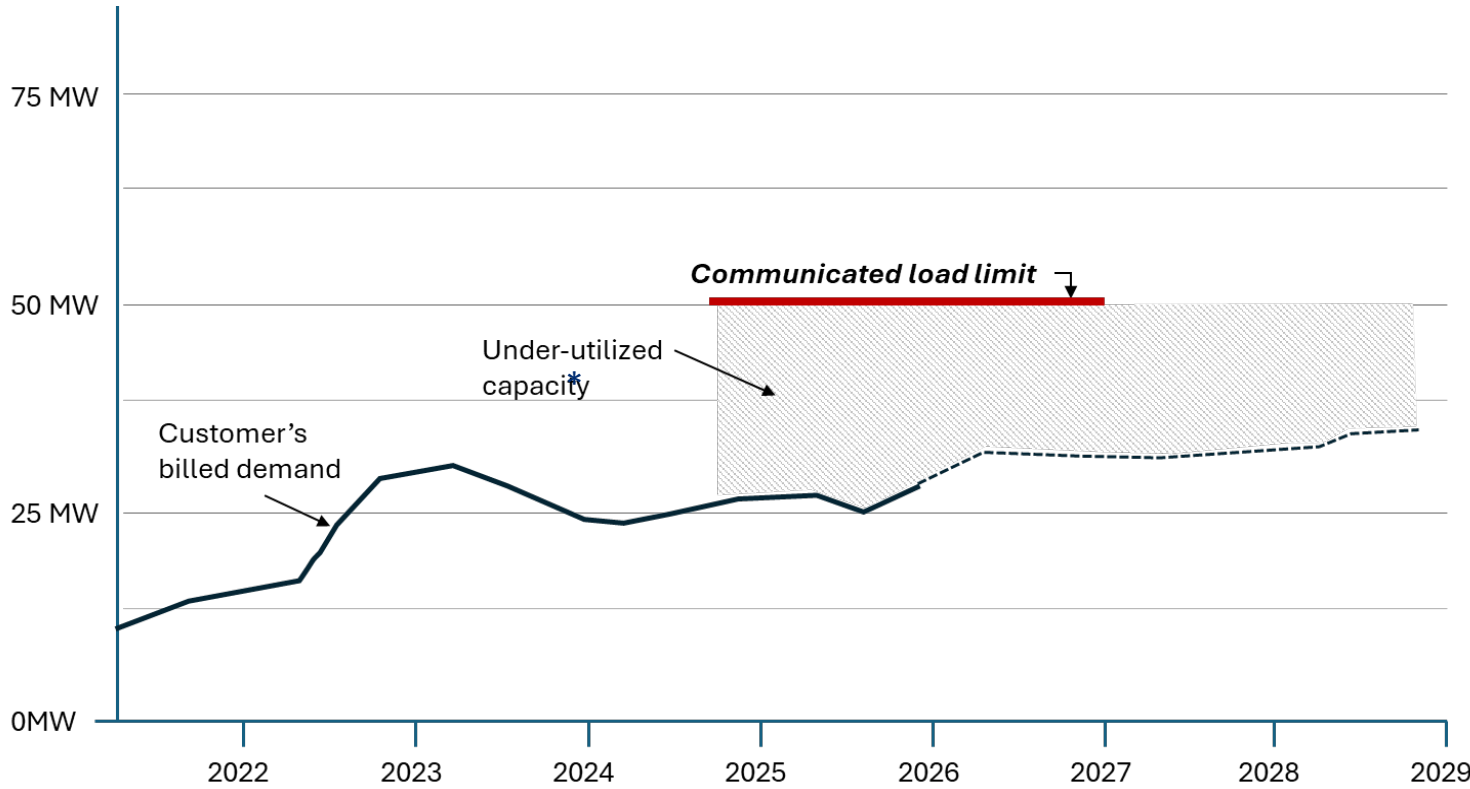
Growth Reservation Product Development



Drivers Behind Why:



Example: Under-Utilized Capacity



*Under-utilized capacity is not currently monetized at Grant PUD



Growth Reservation Background

- Customers are expressing interest in securing capacity allocations
- We currently monitor and measure underutilized capacity
- We are striving to get the most out of the electric system
- Value of capacity is market reflective
- We want our customers to have options
- Capacity management helps reduce risks and exposure

Growth Reservation Actions To Date:

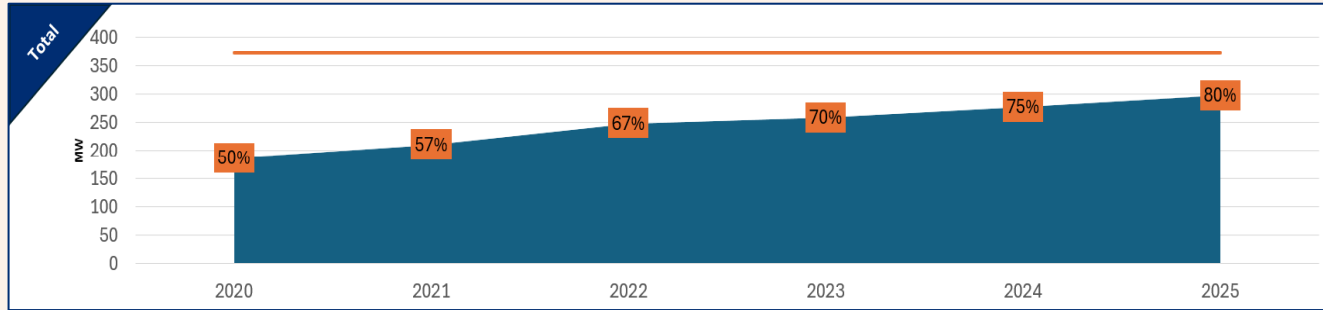
- The Team is currently designing a capacity reservation pilot product.
- Immediate goal: Provide a service for customers marketing idle properties.
- Mid-term goal: Implement product that manages under-utilized capacity.

Note:

This tool will assist in cost recovery for idle assets preventing cost-shifting and ensure proper resource investments to accommodate load request.

Quincy Load Limit Utilization Dashboard

All Customers



Legend

Values

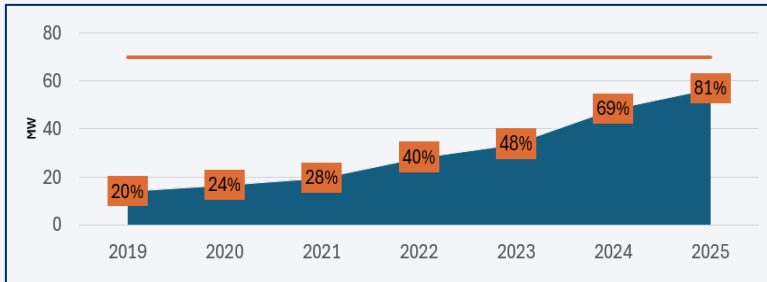
■ Utilization % (12M Rolling)

■ 12M Rolling Avg Bill DMD

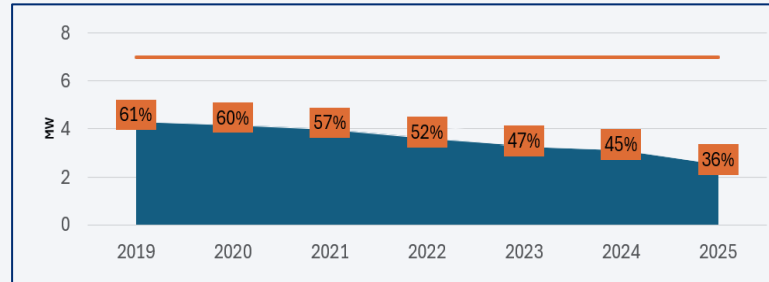
— Communicated MW Load Limit (May Change w/ QTEP)

*All data: 12-Month Rolling Bill Demand

Customer A



Customer B



Project/Program Business Actions

- **Current Activities**

- Develop initial pricing and structure
- Socialization of product with internal teams
- Preliminary schedule and tasks outlined

- **Imminent Activities**

- Brief customers on indicative pricing, obtain feedback
- Work with internal teams to prepare final product for customers
- Present more detailed information to the Board Q2/Q3.
- Seek implementation of new policy within 2026 timeframe.

Commission Support: Key Asks

- Recognition that managing capacity is necessary and complimentary to queue management and ***support the policy approval process.***
- Support continuation of queue management, queue reconciliation timelines, and infrastructure planning beyond Quincy Transmission Expansion Plan.
- Support ongoing efforts to ensure ***growth pays for growth*** and core customers remain insulated from cost shifts.

Questions?



Department Name:	Executive and Key Presenters:	Date:
Customer Experience	Andy Wendell and Vanessa Villela	Feb 17, 2026

Please fill out the following information and provide it to Commissioners as a supplement to your presentation.

Executive Summary RECAP	
Overview	<ul style="list-style-type: none"> Grant PUD is experiencing unprecedented interest in new and expanded large power load, creating material implications for system planning, infrastructure investment, and cost recovery. To address these pressures, Grant PUD implemented enhanced large power queue management tools that improve demand certainty and reduce speculative activity. These actions are now transitioning into the next phases of queue management and the development of a Growth Reservation Pilot Product to manage risk after energization power load, creating material implications for system planning, infrastructure investment, and cost recovery. To address these pressures, Grant PUD implemented enhanced large power queue management tools that improve demand certainty and reduce speculative activity. These actions are now transitioning into the next phases of queue management and the development of a Growth Reservation Pilot Product to manage risk after energization-power load, creating material implications for system planning, infrastructure investment, and cost recovery. To address these pressures, the District implemented enhanced large-power queue-management tools that improve demand certainty and reduce speculative activity. These actions are now transitioning into the next phases of queue management and the development of a Growth Reservation Pilot Product to manage risk after energization
Summary	<ul style="list-style-type: none"> The Large Power Queue Management initiative strengthens certainty at the front end of the customer lifecycle by confirming firm, financially committed demand when customers apply for service. Revised application fees have significantly reduced speculative and duplicative requests, improving the quality of information used for transmission, resource, and capital planning. Building on these outcomes, the Growth Reservation Pilot Product addresses risk at the back end of the customer lifecycle through a take or pay model. Together, these tools support responsible growth stewardship, protect existing customers from cost shifting, and reinforce Grant PUD’s principle that growth pays for growth, while enabling continued economic development in the service territory or pay model. Together, these tools support responsible growth stewardship, protect existing customers from cost shifting, and reinforce the District’s principle that -or-pay model. Together, these tools support responsible growth stewardship, protect existing customers from cost shifting, and reinforce the District’s principle that
Key Insights & Implications	
Important Trends & Implications	<ul style="list-style-type: none"> Demand signals have materially improved. Queue cleansing reduced total requested load by approximately two-thirds while preserving strong underlying interest in large power service, indicating more credible and actionable demand. thirds while preserving strong underlying interest in large power service, indicating more credible and actionable demand. -thirds while preserving strong underlying interest in large-power service, indicating more credible and actionable demand.

	<ul style="list-style-type: none"> • Planning risk has been reduced but not eliminated. While queue certainty has improved, remaining demand still approaches Grant PUD’s annual system load, requiring disciplined reconciliation and planning beyond QTEP. • Front-end and back-end growth controls must work together. Queue management addresses speculative entry into the system, while the Growth Reservation Product addresses underutilization risk after energization—both are required to prevent stranded costs. • Governance continuity is critical. Maintaining a cleansed queue and advancing next phase tools requires consistent policy support to ensure long term planning alignment and cost recovery. phase tools requires consistent policy support to ensure long term planning alignment and cost recovery.-phase tools requires consistent policy support to ensure long-term planning alignment and cost recovery.
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Current Status and Path Forward

<p>Roadmap</p>	<ul style="list-style-type: none"> • Queue Reconciliation Phase (Current): Establish post QTEP load limits, assess remaining QTEP capability, identify additional study needs, reconcile cancelled applications, and communicate outcomes to applicants. -QTEP load limits, assess remaining QTEP capability, identify additional study needs, reconcile cancelled applications, and communicate outcomes to applicants. • Post-QTEP Planning Phase (Next): Develop geographic load mapping, county-wide demand visualization, applicant status tracking, and coordinate with Transmission System Planning on future expansion needs. • Growth Reservation Pilot Development: Finalize pricing and structure, socialize with internal teams, engage customers on indicative pricing, and prepare materials for future Board consideration.
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<p>Strategy</p>	<p>Customer Experience and Large Power Solutions are aligning growth management m-management tools with Grant PUD’s broader mission of responsible stewardship of a public asset. The strategy prioritizes:</p> <ul style="list-style-type: none"> • Protecting existing customers from cost shifting. • Supporting long-term-term system reliability and financial sustainability. • Enabling economic development through transparent, equitable access to power. • Ensuring planning decisions are grounded in firm, realistic demand signals.
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COMMISSION SUPPORT & Decisions: KEY ASKS

<p>Specific Requests</p>	<ul style="list-style-type: none"> • Recognition that managing capacity is necessary and complimentary to queue management and support the policy approval process. • Support continuation of queue management, queue reconciliation timelines, and infrastructure planning beyond Quincy Transmission Expansion Plan. • Support ongoing efforts to ensure growth pays for growth and core customers remain insulated from cost shifts.
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New Staff Augmentation Contracts

February 17, 2026

Aaron Kuntz, Senior Manager EPMO



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Executive Summary

- Background (Context and Facts)
 - Grant PUD continues to implement projects to deliver value to our employees and ultimately our customers.
 - Contracted resources allow Grant PUD to effectively address capacity, and capability needs associated with these services.
 - For the business to meet project demand, short-term staffing is necessary to complete required work.
- Recommendation
 - Commission approval of two new staff augmentation contracts to allow for the continued support of critical on-going project work and to establish the means to support future project needs.

Background

- Contracts provide Grant PUD with contracted labor resources needed to execute projects that directly support Grant PUD's business objectives and the strategic plan.
- Contracts are an on-demand agreement utilizing statement of work task authorizations for each resource procured.
- Staff augmentation and specialized services are necessary to meet current project schedules.
- Two existing contracts utilized extensively over the last five plus years.
- Contracted resources allow the District to effectively address capacity and capability needs.
- For the business to meet project demand, short-term staffing is necessary to complete required work.

Financial Overview

Area Supported	Current # of Resources	Types of Projects/Work Supported
Power Delivery	3	Substations, Switchyards, Transmission Lines, Project Controls
Power Production	3	PRD Spillway Stability, Project Controls, Inspections
Facilities	2	Facilities Level 1 Projects, Project Controls
Enterprise Technology	5	ERP+, Project Controls
Business Advancement & Strategy	1	Balanced Scorecard, Program Management Support
Energy Supply Markets	2	New Generation, Transmission Planning

Volt Workforce Solutions

Volt – Named	\$ 3,487,603.20
Volt – TBD	\$ 6,500,000.00
Volt – TOTAL	\$ 9,987,603.20
Volt –TOTAL rounded	\$ 10,000,000.00

ROI Insight Group

ROI – Named	\$ 4,939,468.80
ROI – TBD	\$ 5,000,000.00
ROI – TOTAL	\$ 9,939,468.80
ROI – TOTAL rounded	\$ 10,000,000.00

Analysis

Options Considered

- Extend project schedules
- Pause projects
- Place a hold on new project intake

Financial Analysis

- Budgets are justified and approved via normal budget process (Contract is the mechanism for acquiring resources efficiently & scaling)
- Rates are negotiated on a case by case
- Multiple contracts drive competitive rates

Contract Specifics

- RFP initiated early Fall of 2025
- Vendors selected (4):
 - ROI Insight Group, LLC
 - Volt Workforce Solutions
 - 22nd Century Technologies, Inc.
 - CorSource Technology Group, LLC.

Recommendation

- Approval to award new EPMO Staff Augmentation contracts as follows:

Vendor	Amount (Not to Exceed)	Contract Expiration	Commission Action
ROI Insight Group, LLC (430-12998A)	\$10,000,000	December 31, 2027	February 2026
Volt Workforce Solutions (430-12998C)	\$10,000,000	December 31, 2027	March 2026

Questions?



ERP+ Program RSM Solution Verification

February 17, 2026

Ken Smith, Manager EPMO Enterprise Technology
Aaron Kuntz, Senior Manager EPMO



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Executive Summary

Background

- Selected Microsoft Dynamics 365 as the new ERP platform
- Current-state process documentation and business requirements are complete
- RSM selected as system implementation partner under a six-month solution design contract

Solution Design Phase Deliverables

- Validate and refine future-state business processes
- Define the technical and data architecture needed for the ERP platform
- Provide detailed and accurate implementation cost estimates
- Establish the roadmap to ensure the new ERP supports efficient tools, streamlined workflows, and improved service delivery

Background

The ERP+ Program is chartered to address these foundational needs:










- Design and build a consolidated, reliable system that supports daily operations
- Strengthen Grant PUD's ability to safely, efficiently, and reliably deliver electric power and fiber-optic broadband services to our customers

History

- Began modernization after years of challenges with fragmented systems, manual workarounds, and limited integration across core functions
- Completed assessment of current-state processes and documented pain points to define future-state requirements
- Prepared to enter the solution design phase for ERP configuration and system integrations

RSM's Role Within ERP+

RSM is leading a portion of the ERP implementation but not the entire effort

	FINANCE APPLICATION SUITE	CIS APPLICATION SUITE	HRIS APPLICATION SUITE	EAM APPLICATION SUITE
Software Platform	 Microsoft Dynamics 365		 Microsoft Dynamics 365	 Microsoft Dynamics 365
System Implementor				
Additional Software Needs & Implementation Support			TBD	TBD

Vendor Analysis & Selection

Decision Criteria

- Experience implementing D365 for public utilities
- Strong track record of successful implementations
- Positive client references
- Methodology aligned with Grant PUD's focus on value, quality and long-term reliability

Options Considered

Grant PUD solicited bids from implementors in Gartner's Magic Quadrant for D365 service providers:

- Cogsdale, **RSM (selected)**, KPMG, HSO, PwC, Deloitte, Accenture

Due Diligence

- Legal has reviewed both the Master Service Agreement (MSA) and the Statement of Work (SOW)

Strategic Contract Approval Request

Program Team Recommendation

- Award and execute strategic contract with **RSM** to begin Solution Verification work for the **ERP+ Program**

General Manager Approval Requested

- Authorization to enter into **Contract 430-13194** with RSM US, LLP for ERP+ Implementation Services, for a not-to-exceed amount of **\$2,254,488** and a **6-month term**

Questions?



Employee Recognition

2/17/2026

Sheila Wald
Julie Stewart



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Sheila Wald

Introduction

- Project Manager (Ephrata Annex)
- Length of Service Award – 20 years
- Current Supervisor – Dustin Bennett

Background

- Sheila joined Grant PUD in 2005 as a temporary employee, becoming a full-time Administrative Assistant in 2006. Sheila excelled into a project management role on the Genis project and in 2015 advanced to Project Specialist I. Sheila was promoted to Project Coordinator in 2019 where she managed the Randolph Substation rebuild and the DB2 project, while also attaining her PMP certification. In 2024, Sheila was promoted to Project Manager for the Power Delivery Facilities project and is currently managing the construction of the new service center in Ephrata.

Julie Stewart

Introduction

- Customer Account Representative (Moses Lake Local Office)
- Length of Service Award – 25 years
- Current Supervisor – Kerri Wendell

Background

- Julie joined Grant PUD in 1999 as an On-Call Meter Reader and steadily advanced through several roles. She became a Customer Service Representative in 2004 and has served as a Customer Accounting Representative since 2016.

Shared Services

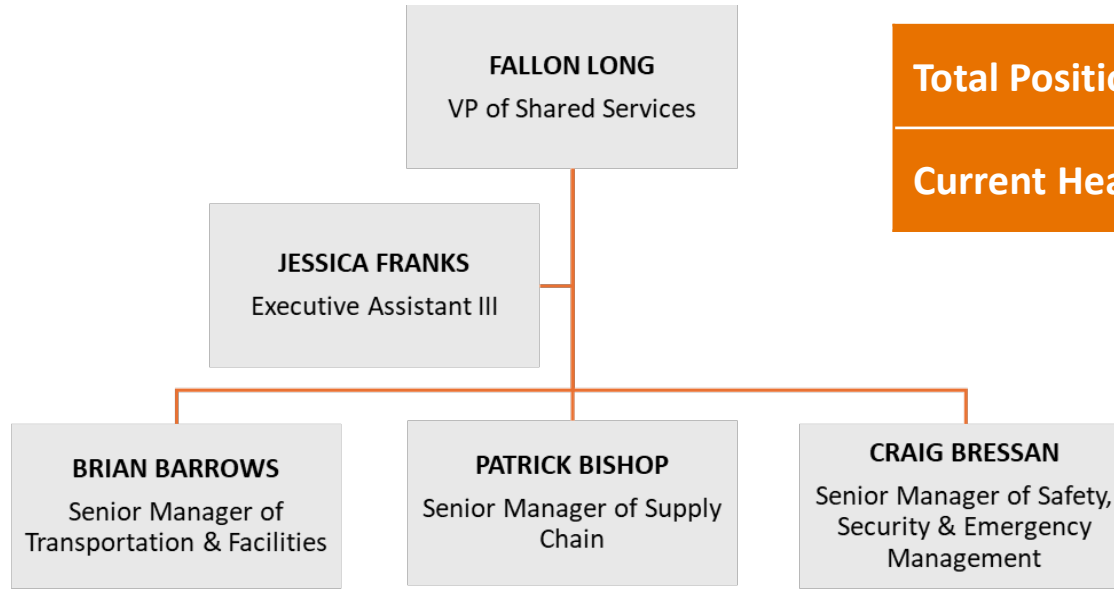
February 17, 2026

Fallon Long, Vice President of Shared Services



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Team



Total Positions in Org	1 2 4
Current Headcount	1 1 2

Staff Updates:

Q1 New Employees Onboarded (3)
Jenny Keenon, Supply Chain Admin
Sara Hoover, Supply Chain Standards Specialist
Valicia Valiani, Supply Chain Standards Specialists

Q1 Upcoming New Positions (4)
Emergency Management Coordinator
Material Specialists (x2)
Supply Chain Project Coordinator

Enterprise Balanced Scorecard

Warehouse Standardization	Warehouse Governance	Safety Concerns	Job Site Review	Interdepartmental Collaboration
<i>Measures Reviewed High Value/High Impact Stock Item %</i>	<i>Measures Database Warehouse Plan Completion %</i>	<i>Measures % of Closed by Date</i>	<i>Measures % Completed vs. Established</i>	<i>Measures Service 5 Ratings</i>
Blue	Blue	Blue	Blue	Blue

- Functional Shared Services BSC measures being developed that tie to Enterprise BSC

Executive Financial Overview

December 2025 (Preliminary)

NON-LABOR				LABOR			
YEAR-TO-DATE				YEAR-TO-DATE			
BUDGET	ACTUALS	VARIANCE	VAR %	BUDGET	ACTUALS	VARIANCE	VAR %
\$11,637K	\$11,833K	\$196K	1.7%	\$12,362K	\$12,075K	(\$287K)	-2.3%
YEAR-END PROJECTION				YEAR-END PROJECTION			
BUDGET	ACTLS/YEP	VARIANCE	VAR %	BUDGET	ACTLS/YEP	VARIANCE	VAR %
\$11,637K	\$11,833K	\$196K	1.7%	\$12,362K	\$12,075K	(\$287K)	-2.3%

NON-LABOR | Unfavorable / Outside Target

Top Variances

- **G&A – Favorable / Outside Target:** Budgeted rental costs reduced by \$261K from HQ Annex purchase.
- **Purchased Services – Unfavorable / Outside Target:** \$191K in additional janitorial services and unbudgeted remodel projects.
- **Transportation – Unfavorable / Outside Target:** Additional \$137K due to increased auto parts costs.

LABOR | Favorable / Within Target

Capital Portfolio Overview

December 2025

Current Year Metrics



CAP Approved Spend

\$46.3M



CAP District Budget

226M



CAP Directs

\$27.5M



CAP YEP

\$27.5M

CAP VAR



(\$19M)

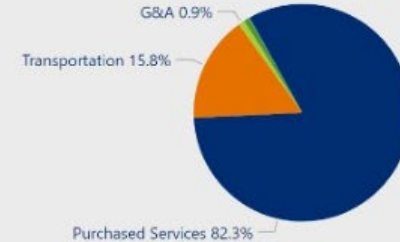
Current Year Actuals By Project

Project Name	CAP CY Actuals
FMPI - PDF_PD Facilities.xlsm	\$16,777,910
Diamond Drive Relocation.xlsm	\$4,448,375
Fleet Replacement Program.xlsm	\$4,353,584
Diamond Drive Purchase - Phase 2.xlsm	\$806,549
HOB Reroof - Phase 2.xlsm	\$358,068
FMPI - GCSC Telecom Relocation.xlsm	\$252,924
WMC Maintenance equip storage.xlsm	\$171,751
Facility Capital Improvement Pool.xlsm	\$109,314
EHQ UPS Replacement.xlsm	\$83,449
Electronic Tech Shop Remodel.xlsm	\$59,756
Control Center Improvements.xlsm	\$21,565
Royal City Paving Project.xlsm	\$17,491
EHQ HVAC Filter Box Air Handler Vav Rep.xlsm	\$13,133
AOB Rehab.xlsm	\$7,173
FMPI - PDF_SC2 .xlsm	\$5,108
EHQ CRU Replacement.xlsm	\$2,137
Total	\$27,488,288

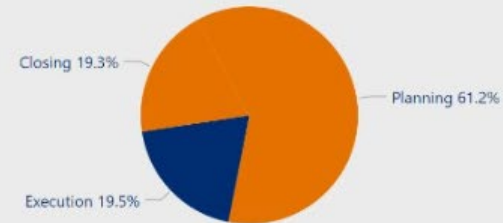
Total Capital Portfolio (Direct Capital)

CAP YTD Actuals	CAP Approved Spend	CY Approved Spend Var	CAP CY Variance %
\$27,488,288	\$46,322,886	(\$18,834,598)	-40.7%

2025 by Cost Category Type



2025 by Phase



Near-Term Business Plan

Business Unit	Plan
Safety, Security & Emergency Management	WECC audit support, request for proposal for security contracting services.
Facilities	Continue space planning and department moves, review and refine Facilities Master Plan.
Supply Chain	Negotiate and execute ERP-related agreements, deliver artifacts required for Scott Madden Scope of Work timeline development.
Transportation	Continue acquisition of diagnostics tools and required factory training, analyze staffing levels due to upcoming retirements.

Long-Term Business Plan

Business Unit	Plan
Safety, Security & Emergency Management	Full implementation of Wildfire Mitigation Plan.
Facilities	Execution of multi-year Facilities Master Plan including building condition improvements, energy-code alignment and space optimization.
Supply Chain	Implement consultant-recommended structural, process and technology improvements. Prepare for service center relocation.
Transportation	Plan for fleet electrification and associated impacts on training, infrastructure and cost. Workforce planning to address long-term retirements

Commission Support: Key Asks

- No new commission requests
- Shared Services is fully engaged in delivering current projects, operational support, and cross-departmental initiatives

Questions?



Department Name:	Executive and Key Presenters:	Date:
Shared Services	Fallon Long	2/17/2026

Please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP

Quarterly Goals	<p>Safety, Security & Emergency Management- Updated Emergency Action Plan, completed Security Site Assessments for FERC submittal.</p> <p>Facilities- Conducted space use analysis, improved preventative maintenance completion rate and reduced equipment downtime</p> <p>Supply Chain- Completed inventory optimization initiative: removed \$1.5M from inventory, stood up Supply Chain Quality & Standards department. Completed RFP and consultant selection for Supply Chain.</p>
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NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	<p>Safety, Security & Emergency Management- WECC audit support, RFP for security contracting services.</p> <p>Facilities- Continue space planning & department moves, review and refine Facilities Master Plan</p> <p>Supply Chain- Negotiate and execute ERP-related agreements, deliver artifacts required for ScottMadden SOW timeline development.</p> <p>Transportation- Continue acquisition of diagnostics tools and required factory training, analyze staffing levels due to upcoming retirements.</p>
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LONGER-TERM STRATEGY

Roadmap	<p>Safety, Security & Emergency Management- Full implementation of Wildfire Mitigation Plan</p> <p>Facilities- Execution of multi-year Facilities Master Plan including building condition improvements, energy-code alignment and space optimization.</p> <p>Supply Chain- Implement consultant-recommended structural, process and technology improvements. Prepare for service center relocation.</p> <p>Transportation- Plan for fleet electrification and associated impacts on training, infrastructure, and cost. Workforce planning to address long-term retirements.</p>
Strategy	<p>All Shared Services initiatives align with Grant PUD's core values: Safety, Teamwork, and Integrity. Long-term projects support operational excellence, risk mitigation, organizational growth, and improved customer experience across Grant PUD.</p>

COMMISSION SUPPORT: KEY ASKS

Specific Requests	<ul style="list-style-type: none"> No requests for the Commission at this time.
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Enterprise Technology

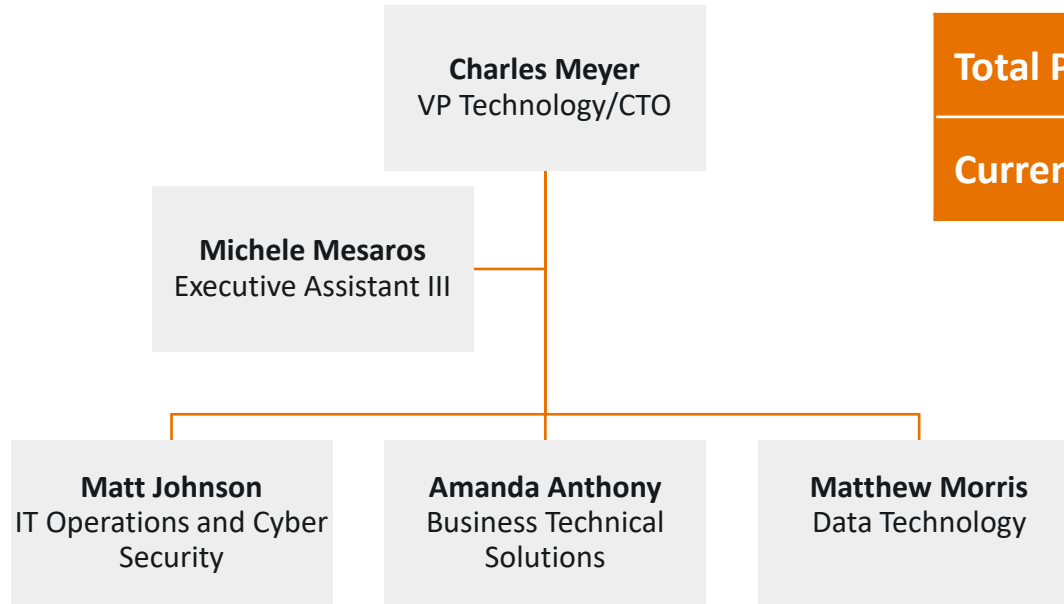
February 17, 2026

Charles Meyer, Vice President



Powering our way of life.

Team



Total Positions in Org	43
Current Headcount	42

Staff Updates:

- Paula Alley targeting retirement in June – working on succession plan
- Kevin Hutchins transfers to Business Technical Solutions team as the new BSA Supervisor, his position is being backfilled
- Open positions: Master Data Management Supervisor, Software Quality Supervisor, Enterprise Technology Architect, Azure Infrastructure Architect, Service Desk LA

Enterprise Balanced Scorecard

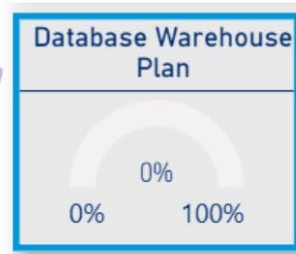


PROCESS & TECHNOLOGY

Deploy business processes and technology solutions that continuously improve business operations, resiliency, system reliability and compliance.



Strengthen data capture, governance, access, and analysis capabilities	% completion of Database Warehouse Plan	<i>Is the data warehouse plan on track?</i>
Strengthen resilience of enterprise technology assets against threats	% achievement of Cyber Security Control Plan	<i>Are planned cybersecurity controls fully implemented?</i>



- Both measures have plans that have been developed.
- Each measure will be available for reporting in February.

Executive Financial Overview

December 2025 (Preliminary)

NON-LABOR				LABOR			
YEAR-TO-DATE				YEAR-TO-DATE			
BUDGET	ACTUALS	VARIANCE	VAR %	BUDGET	ACTUALS	VARIANCE	VAR %
\$8,277K	\$6,104K	(\$2,172K)	-26.2%	\$4,712K	\$4,722K	\$9K	0.2%
YEAR-END PROJECTION				YEAR-END PROJECTION			
BUDGET	ACTLS/YEP	VARIANCE	VAR %	BUDGET	ACTLS/YEP	VARIANCE	VAR %
\$8,277K	\$6,104K	(\$2,172K)	-26.2%	\$4,712K	\$4,722K	\$9K	0.2%

NON-LABOR | Favorable / Outside Target

Top Variances

- **IT - Favorable / Outside Target:** \$2.2M in pending invoices.
- **Purchased Services - Unfavorable / Outside Target:** \$764K budgeted in IT, coded to Purchased Service (CC052 Support & Maintenance).
- **Utilities - Unfavorable / Outside Target:** \$34K in increased district cell phone cost from workforce growth.

LABOR | Unfavorable / Within Target

Approx. \$2.2M in invoices were received/accrued after preliminary reports, non-labor overall variance updated to 5.3% unfavorable/ outside target.

Capital Portfolio Overview

December 2025 (Preliminary)

Current Year Metrics



CAP Approved Spend

\$9.8M



CAP District Budget

226M



CAP Directs

\$6.9M



CAP YEP

\$6.9M

CAP VAR



(\$2.9M)

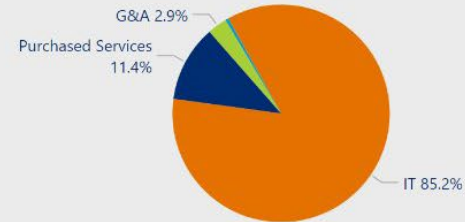
Current Year Actuals By Project

Project Name	CAP CY Actuals
SBITA Renewal Fitness.xlsxm	\$3,964,498
Firewall Lifecycle Fitness.xlsxm	\$485,441
PPM Tool.xlsxm	\$474,140
Server Replacements.xlsxm	\$403,109
6.2 Replace Energy Management System.xlsxm	\$334,711
BlastPoint.xlsxm	\$282,588
ITSM Migration.xlsxm	\$264,029
Secure Edge.xlsxm	\$240,950
OATT & OASIS.xlsxm	\$188,809
Operations Optimizer.xlsxm	\$165,342
AP Automation.xlsxm	\$144,829
Records Management Info Gov.xlsxm	\$0
Total	\$6,948,448

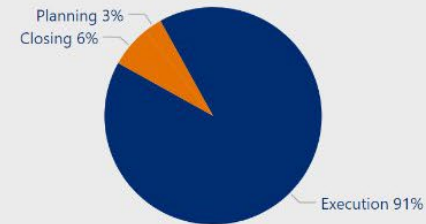
Total Capital Portfolio (Direct Capital)

CAP YTD Actuals	CAP Approved Spend	CY Approved Spend Var	CAP CY Variance %
\$6,948,448	\$9,845,062	(\$2,896,615)	-29.4%

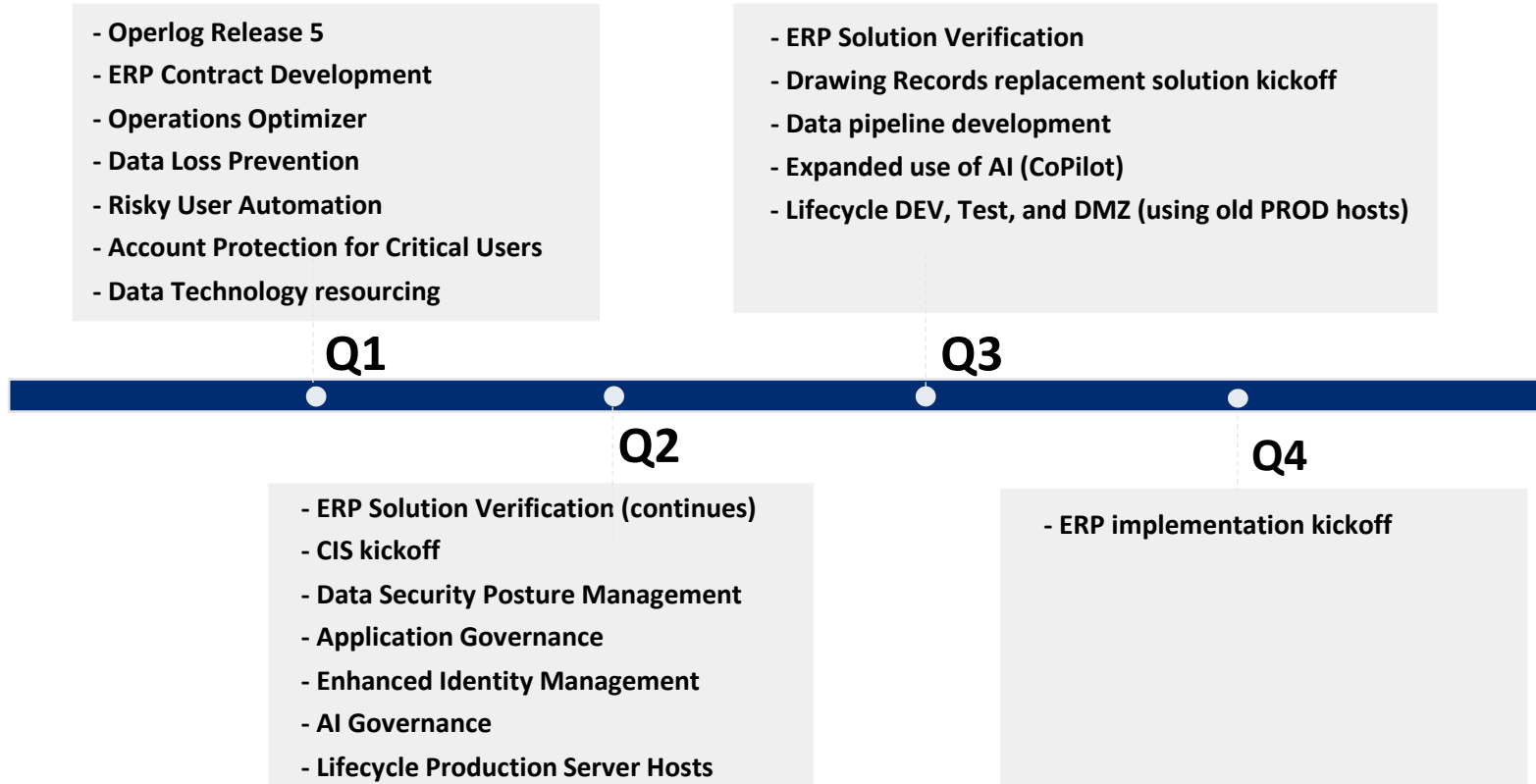
2025 by Cost Category Type



2025 by Phase



Near-Term Business Plan



Long-Term Business Plan

2027 Strategic Plans

Business Outcome	Business Unit	Strategic Initiatives/Projects
<p>Provide improved Infrastructure Performance, Security, Reliability, and Recoverability</p> <p>Deliver improved information security protections that allow for safe operations and use of AI tools</p>	IT Operations and Cyber Security	<ul style="list-style-type: none">-Technology Operations Roadmap-Server Infrastructure Life Cycling-Information Gov/Policy Enforcement-AI Policy and Tooling-Cyber Security Maturation-Disaster Recovery Phase 1 buildout-IT Asset Management tooling
Fully loaded Technology Roadmap	Business Technical Solutions	Alignment of Technology and Strategic goals to better support business objectives
Operational and Exploratory reporting Access to Grid and PCI Data	Data Technology	Data Governance, Data Pipelines(AMI, PCI), PUD Data Upskill, MDM POC

Commission Support: Key Asks

- Contracted services contracts to cover ERP/Other ET projects augmented staff

Questions?

Department Name:	Executive and Key Presenters:	Date:
Enterprise Technology	Charles Meyer	2/6/2026

Please fill out the following information and provide it to Commissioners as a supplement to your presentation.

LAST QUARTER RECAP

Quarterly Goals	<p>Previous quarter goals and their outcomes:</p> <ul style="list-style-type: none"> - Fiber AutoProv provisioning architecture has been moved to production - Planisware PMO tool and Operations Optimizer – both solutions are completed and in production. - HOB AV project – Project scoped – Currently working through small works contract/procurement process - ERP – RSM contract final draft completed. Harris negotiations still in progress.
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NEAR-TERM PLANS (NEXT QUARTER)

Project Updates	<ul style="list-style-type: none"> - Operlog Release 5 - ERP Contract Development - Numerous Cyber Security initiatives - Data Technology resourcing
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LONGER-TERM STRATEGY

Roadmap	<p>Q1</p> <ul style="list-style-type: none"> • Focus is on wrapping up in-flight projects in Operlog and OO • Some major cyber security initiatives in flight • Data technology staffing <p>Q2</p> <ul style="list-style-type: none"> • ERP begins in earnest with solution verification/scoping out the work • CIS, a sub-project of the program should be starting up with an aggressive schedule • AI rolling out in earnest (CoPilot) <p>Q3</p> <ul style="list-style-type: none"> • ERP phase 2 SOW development • Data pipeline development • Rolling out AI <p>Q4</p> <ul style="list-style-type: none"> • ERP implementation kickoff for iteration 1
Strategy	<ul style="list-style-type: none"> • We plan to continue to develop our data technology as well as support the implementation of the ERP. We are also aligning the information ecosystem to be ready for the heavy use of AI and other automation efforts.

COMMISSION SUPPORT: KEY ASKS

Specific Requests	<ul style="list-style-type: none"> • Contracted services contracts to cover ERP/Other ET projects augmented staff.
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